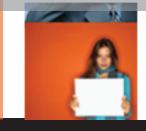


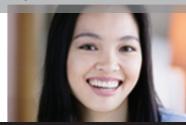
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Main Content



- Winning Attitude
- 02 Accelerated Learning
- 03 Write Effortlessly
- Manage Time
- **Getting Organized**
- **Effective Meeting**
- Communicate Clearly
- Active Listening
- **Business Etiquette**
- **Managing Boss**
- Minimizing Workstress
- Dealing With Change



- Speak With Power
- **Creative Thinking**
- **Decision Making**
- **Motivating Others**
- **Delegating Effectively**
- **Getting Results**
- **Building Team**
- Constructive Feedback
- Coaching Dance
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- Dealing With Difficult People
- **Art Of Negotiation**



- **Mastering Success**
- State Management
- Congruency
- Sensory Acuity
- **Building Rapport**
- The Art Of Questions
- Figuring Out People
- Perceptual Flexibility
- The Framing Games
- Power Persuasion 34
- **Problem Solving With SCORE** 35
- **Imagineering**



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- **Culture Of Empowerment**
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- 72 Sales Closing Techniques

About Learning Tracks



ssential Skills In Action. Essential Skills are the skills needed to excel at work and life. Suitable for everyone, this track provides the foundation for all other skills; enabling people to evolve and adapt to their surroundings. Skills like how to Manage your Boss, Minimize Stress, Manage Time and even Business Etiquette are important to build your competency.

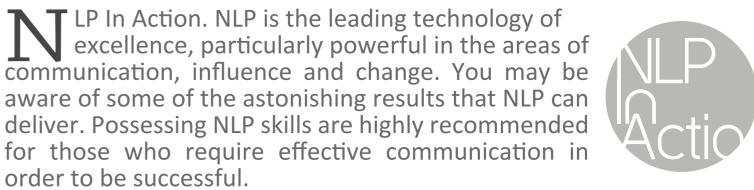


Tanagers In Action. Manegers In Action is dedicated to the leaders of tomorrow. In this Track, explore various topics related to the development of an effective manager, such as Speak with Power, Motivating Otrs and Building Team for interpersonal and communication improvement skills needed to manage people effectively.

T LP In Action. NLP is the leading technology of

order to be successful.





R In Action. A common component of managerial training program is a section on human resource as it plays an important role to align human capital with business strategies and philosophies. Managers who focus more on the numbers and less on managing talent tend to let HR responsibilities slip. Talent needs to be optimized and HR in Action ensures that talent is optimized and productivity is high.



ompetencies In Action. Many organizations believe that competencies give clear messages to staff about the behaviors required by their business. Competencies are the state or quality of being adequately or well qualified to perform a task. A person gains competency through education, training, experience, or natural abilities. Skills and Competencies are needed to succeed in today's workplace.



ales In Action. Most sales professionals "wing it," hunting for the sale and then playing sales meetings strictly by feel; they're reacting to what they find, selling by chance. Everyone wants to succeed at sales. Most people don't. It's not that they can't. It's just that they don't know how. Sales in Action is suitable for each and every sales professionals to hone their skills and save them of years of frustrations and wasted effort.















WINNINR ATTITUDE





















Valitude. 'Your attitude determines your altitude.' Learn how to master positive thinking to empower yourself to achieve greater heights. Be entranced by inspiring stories and allow yourself to reflect on your choices of life. Rediscover on how you can transform yourself at work and at home.

Essential Skills In Action Action Essential Skill and life. They

Essential Skills are the skills needed for work, learning and life. They provide the foundation for learning all other skills and enable people to evolve with their jobs and adapt to workplace change. This track provides you with everything you need to be effective.

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Outline

Introduction

What is Attitude?
The Importance of Attitude

FACTORS THAT DETERMINE OUR ATTITUDE

8 STEPS TO POSITIVE WINNING ATTITUDE

Conquering Failures

BURNING DESIRE





Accelerated Learning



Write Effortlessly



ccelerated Learning. Learning how to learn is vital – because when you understand how to learn effectively, your self esteem and confidence grow. You will not only be able to cope with the new technology and change but also you will welcome it. You will be empowered to change from passive consumer of education to active controllers of your own learning and life.

Introduction

What is Accelerated Learning? What are the Attributes of Accelerated Learning?

Understanding Your Brain

The Ice-Berg Theory Left Brain and Right Brain

ACTIVATING YOUR LEARNING STATE

The whole Brain Approach Super Learning Exercise

SPEED READING

Learning Facts What are the Factors that Reduce Reading Rate and Comprehension?

Memory Techniques

Trite Effortlessly. One of the key skills in the business world is the ability to write and get your message across. Learn how business writing has evolved through time - and learn the tips to make your letters and emails effective.

Introduction

What does it mean to write effortlessly? Why do you need to write? When do you need to write?

KNOW YOUR READERS

Readers Expectations Developing Readers Benefit The Skimmers and Sceptics

WRITING STYLES 5 Simple Rules

CREATING EFFECTIVE SENTENCES

ABC OF BUSINESS WRITING

Manage Time



GETTING ORGANIZED



anage Time. Time is the most valuable asset we have. Good personal time management skills are essential for a happy, successful career. You will learn the principles and systems to help you make conscious decisions about the activities that occupy your time.

Introduction

How do you feel about time? Symptoms of Poor Time Management

PERSONALITY TYPE:

THE TIME PERSONALITIES

Every Second Counts To Realize the Value of Time

TIME MATRIX

Time Management Fundamentals Roadblocks to Successful Time Management

CIRCADIAN RHYTHMS

TIPS & TECHNIQUES

etting Organized. For every minute spent in Organizing, an hour is earned. You will discover how to systematize common decisions. It takes far more time to be disorganized than it does to be organized because disorganized people lose so much time to inefficiency. Getting organized empowers oneself to be even more efficient and effective.

Introduction

What does it mean by Getting Organized? Why is Getting Organized Important?

CLASSIFYING THE CLUTTERS Type of Chaos

TAKING ACTION NOW

Getting Prepared 2 types of Time **Creating To-Do List**

Managing Information

3MS of Information Chaos Managing Your Desk

CONTROLLING COMMUNICATION

EFFECTIVE MEETING



COMMUNICATE CLEARLY



ffective Meeting. Whether you're a newcomer to meetings or a seasoned pro, Effective Meeting offers hands-on meeting advice for every possible situation. You will be able to identify who the 'pace-setters' in meetings are, and learn how to be a 'pace-setter' to achieve outcomes.

Introduction

What is a Meeting? What Can Meetings Do?

BEFORE THE MEETING

Is it Necessary?
Who and Why?
Objectives and Agendas
Timing and Frequency

LEADING THE MEETING

GROUP DYNAMICS

AFTER THE MEETING

Minutes
Taking Action

Outline

ommunicate Clearly. Good communication is as stimulating as black coffee, and just as hard to sleep after. Understand basic communication models, and learn to speak your ideas easily and naturally. You will learn how to get your ideas across to people with ease.

Introduction

What is Communication?
Why is Communication Important?
What Makes a Clear Communicator?

COMMUNICATION MODELS

What it all means?

Appreciating Communication Barriers

10 Main Communication Breakdowns at Work

TOXIC COMMUNICATION

Test your ability to Avoid Toxic Communication.

Types of Toxic Communication

How do you Eliminate the Toxic?

COMMUNICATION STRATEGIES



ACTIVE LISTENING



Business Etiquette



ctive Listening. You probably spend more time using your listening skills than any other kind of skills. Like other skills, listening takes practice. While you are listening, you will also be able to think about what you are hearing, really understand it, and give feedback to the speaker. Remember, thoughts move about four times faster than the speech.

Introduction

What is Listening? Why Listen?

THE COMMUNICATION PROCESS

To Listen vs to Hear Listening Implies a Choice

BARRIERS TO ACTIVE LISTENING

LISTENING SKILLS

Qualities of Active Listeners 4 elements to Effective Listening What do you listen to?

BEYOND LISTENING

Improve Listening Skills

usiness Etiquette. Etiquette is about presenting yourself with the kind of polish that shows you can be taken seriously. Etiquette is also about being comfortable around people (and making them comfortable around you). Learn basic skills from handshakes to proper presentation of your business cards and how to conduct yourself in social settings.

Introduction

What is Etiquette? Why is Etiquette Important?

Dress For Success

Business Formal Wear Business Casuals Social Dress Code

COMMUNICATING

Opening Moves Body Language Telecommunications

(a) THE OFFICE

SOCIAL SETTINGS

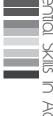
Essential Skills In Action

Managing Boss





MINIMIZING WORKSTRESS



anaging Boss. The relationship with your boss is probably the most important relationship you have at work. Boss management can stimulate better performances, improve your working life, job satisfaction, and workload. Give your boss a hand and reap the rewards.

Introduction

Who is the Boss?
What does it mean by Managing Your Boss?
Why is Managing Boss Important?

Understanding Power Play

Pyramid Power
Types of Power
The Power of Struggle
Using Your Power Positively

GET TO KNOW YOUR BOSS

Managing The 10 Key Aspects

HANDLING CHALLENGING BOSSES What Exactly is it about Your Boss that Drives You Crazy?

Outline

Inimizing Workstress. Workplace stress has a negative impact on the business as well as on the individual staff. The increase in job stress creates emotional, financial, and safety concerns for organizations and managers. The bottom line: workplace stress management and stress reduction are important to create a productive working enviroment.

Introduction

Defining Stress
How does Stress Affect Us?

STRESS SITUATIONS

What is Stress About?
Stress and Time
Dealing with Change

FLEXIBILITY

Moving Out of Your Comfort Zone Adding Variety to your Routine

Managing Stress

BASIC STRESS MANAGEMENT STRATEGIES





Essential Skills In Action

Dealing With Change



ealing with Change. We all exist within contradiction. On one hand, we need stability and to perform well when we feel secure and established at work. On the other hand we can become stagnant, complacent and uncreative when we shy away from change or when we find that we simply cannot cope with it. So learn how to embrace changes to empower yourself and the people around you.

Introduction

What is Change?
Why Change?
The Microwave Story
What does It Take to Change?

CHANGE TRANSITION CYCLE

THE PACE OF CHANGE Reactions to Change

RESPONSE TO CHANGE

STRATEGIES FOR DEALING WITH CHANGE

Outline











Speak With Power

















Speak With Power. Speak with Power captures the essence of public speaking and clearly articulates what today's audience wants and what you must deliver. Platform skills are essential for managers to deliver their message effectively to groups of people.

Managers In Action

Explore the topics that are critical to developing effective management skills such as speaking with power, motivation, team development, interpersonal and communication: everything you need to manage people effectively.

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- 01 Speak With Power
- **02** Creative Thinking
- 03 Decision Making
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- 12 Art Of Negotiation

Outline

Introduction

What is Speak with Power?
Why Speak with Power?
What makes a Great Speaker?

PREPARATIONS

YOUR MESSAGE

STAGE FRIGHT

THE DELIVERY





CREATIVE THINKING



Decision Making



reative Thinking. Much of the thinking done in formal education emphasizes the skills of analysis. However, there is another kind of thinking, one that focuses on exploring ideas, generating possibilities, looking for many right answers rather than just one. Both of these kinds of thinking are vital to a successful working life, yet the latter tends to be ignored until after school.

Introduction

What is Creative Thinking? Why think Creatively?

MYTHS & MENTAL BLOCKS

Reserve only for the Special Few!

CREATIVE MINDSET

CREATIVE PROCESS

The Phases of Creative Process Creative Methods Merge and Blend

CREATIVE TOOLS

Outline

ecision Making. The thinking process leading to the selection of a course of action among variations. Every decision making process leads to a final choice. It can be an action or an opinion. It begins when we need to do something but know not what. Therefore, decision making is a reasoning process which can be rational or irrational, can be based on explicit assumptions or implied assumptions.

Introduction

What is a decision?

Making Decision

2 stages of thinking Putting Decision into Context Ownership

IDENTIFY ALTERNATIVES

GENERATE ALTERNATIVES

ELIMINATE ALTERNATIVES

Managers In Action

Motivating Others





Delegating Effectively

nogers in Action

Totivating Others. We hear the term often. Generally we associate the word with human behavior, meaning, a state of mind that moves us to action. You will learn how to find out "What makes others do anything?" Finding what makes people tick – would bring us to a better understanding of how to motivate others.

Introduction

What is Motivation?
Understanding Motivation

THE ENVIRONMENT

Motivating Others
Establishing the Environment

MOTIVATING PRINCIPLES

Maslow Need Pyramid
Expectancy Theory
McClelland's Needs Theory

7 SIMPLE DYNAMIC WAYS

MOTIVATING JOBS

Outline

your effectiveness, so you can use your time and talents where they make a difference. Besides, it teaches you to communicate persuasively, supervise and train, and expand your sphere of influence. It means building and maintaining a team. In the long run, delegating may help you to accomplish even more.

elegating Effectively. Delegating multiplies

Introduction

What Does it Mean to Delegate? Why Do You Need to Delegate? When Do You Need to Delegate?

PREPARATION

Degree of Delegation

GIVING INSTRUCTIONS

Levels of Authority Orders

MONITORING OF DELEGATION

CHARACTERISTICS OF EFFECTIVE DELEGATORS

Managers In A

GETTING RESULTS





BUILDING TEAM

inager's in Actio

etting Results. Getting results through people is crucial for any manager. There is no simpler way to increase people's performance than to clarify what's expected of them. At almost every level of management, the job is a mixture of achieving results through others and achieving results personally.

Introduction

What is Result?

Understanding The Frameworks

The Drivers of Getting Results

Managing Performance

AND RESULTS

The Logical Framework Matrix

ENABLING INDIVIDUALS

Getting Them Empowered Basic Steps in Getting Results

MONITOR AND FEEDBACK

Outline

Introduction

What is a Team?

techniques.

What is Synergy?

Why Do You Need to Set Up and Work as a Team?

uilding Team. Teams are serious business in

value of teaming in creating greater employee

involvement, leveraging human resources, fostering innovation, and shoring up the bottom line. Foster the

team spirit in your organization with tested tips and

today's economy as companies realize the

TEAM DYNAMICS

Types of Teams

Why do Teams Fail?

STAGES OF TEAM DEVELOPMENT

ESTABLISHING TEAM NORMS

Team Contract

WORKING AS A TEAM

Respect Others



Constructive Feedback





Coaching Dance

thought processes. It is about creating a supportive

environment in which to challenge and develop

critical thinking skills, ideas and behaviors of their



onstructive Feedback. In organizational context, feedback is a process of sharing observations, concerns and suggestions with the other person with an intention of improving his/her performance as an individual. Feedback has to be bi-directional so that continuous improvement is possible in an organization.

Introduction

What is Feedback? What is Constructive? Why Do You Need to Give and Receive Constructive Feedback?

Performance Feedback

Ways to Give Performance Feedback

GIVING CONSTRUCTIVE POSITIVE FEEDBACK

GIVING CONSTRUCTIVE NEGATIVE FEEDBACK

RECEIVING FEEDBACK

staff.

Introduction

What is Coaching? Coaching and Mentoring Why Coaching? **Coaching Roles**

Types Of Coaching

Developing your Coaching Objectives Preparing for success

COACHING APPROACH

COACHING BEHAVIORS

THE COACHING DANCE

Coaching Essentials NLP Communication Model for Coaches

Managers In Action

Executing Change





DEALING WITH DIFFICULT PEOPLE

world, we are constantly faced with trying to

ealing with Difficult People. In the business

work with others who may challenge our ability to get

things done. There is great value to be gained when

we take the time to try to understand another's

viewpoint. We can deal with people by changing our

attitude toward them and changing our viewpoint



xecuting Change. "The future is coming so fast, we can't possibly predict it; we can only learn to respond quickly." The rate of change in today's world is constantly increasing. Everything that exists is getting old, wearing out and should be replaced.

Introduction

What is Change? Why do We Need to Change?

STRATEGIES OF CHANGE

Collaborative Strategy Adversary Strategy

CONDITIONS OF CHANGE

THE DRIVERS OF CHANGE

LEADING ORGANIZATIONAL CHANGE Outline

Introduction

Who is a Difficult Person? How are People Difficult?

about what makes them "wrong".

Types Of Difficult People

How does it affect you? Understand the Difference When do People Become Difficult?

Understanding Difficult Behavior

HANDLING DIFFICULT BEHAVIOR

HANDLING CONFLICT & CONFRONTATIONS

Take Accountability
The Ultimate Tactics

Managers In Action

ART OF NEGOTIATION



rt of Negotiation. Broadly speaking, negotiation is an interaction of influences. Such interaction includes the process of resolving disputes, agreeing the courses of action, bargaining for individual or collective advantage, or crafting outcomes to satisfy various interests. Negotiation is thus a form of alternative dispute resolution.

Introduction

What is Negotiation?
Why Negotiate?
What Makes a Good Negotiator?

Types Of Negotiations

Principled Negotiations Establish the Issues Establish your BATNA

Preparing For Success

Personality Styles In Negotiations

NEGOTIATIONS STANCE

Outline











Outlin

Mastering Success













astering Success. We all want to be successful in all areas of our lives. In NLP, goal setting becomes more than just goal setting. We go beyond that and step into the real of "Well-Formed Outcome." An outcome represents a goal developed with specificity that enables us to have a clear understanding of what to do.

NLP In Action

NLP is the leading edge technology of excellence. You may have heard that NLP is particularly powerful in the areas of communication, influence and change. You may be aware of some of the astonishing results that NLP can deliver. Experience NLP now.

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- 10 Power Persuasion
- 11 Problem Solving With SCORE
- 12 Imagineering

Introduction What is Success?

10 CHARACTERISTICS OF SUCCESSFUL PEOPLE

7 STEPS TO YOUR WELL FORMED **O**UTCOME

Mastering Your 3As

My Contract Of Action





STATE MANAGEMENT





CONGRUENCY

ongruency. "You can fool your mind but you

part of the same system and interact with each other

in respond to external stimuli. Your body gives signal

to other people. To be congruent, what you say and do is in alignment to what you think and feel. Learn

how to be congruent in your communication and life.

cannot fool your body." Your mind and body are



tate Management. A state is a mental and emotional state; a dynamic mind-body state of experience or being that operates as an experiential energy field. This is the foundation for effective communication — excellent state management.

Introduction

What, Why, Who? What is State? Attributes vs States Why you Must Learn How to Manage Your State

Understanding The

EMOTIONAL BRAIN

How does it Work? **Understanding our Emotions**

DYNAMICS OF STATES

INFLUENCING STATES

Installing States

Introduction

What is Congruency? Why be Congruent?

Understanding Values

12 CORE VALUES

4 Domains in our Interaction

4 Domains in our Life

Power Zones

DILT LOGICAL LEVEL







Sensory Acuity





Building Rapport

uilding Rapport. Rapport is about making a two-way connection. You know you've made

such a connection when you experience a genuine

sense of trust and respect with another person, when

you engage comfortably with someone no matter

however different they are to you, and when you

know that you are listening and being listened to.



ensory Acuity. It is not necessarily about improving the senses themselves, rather it is to improve our use of those tools by increasing and enhancing our awareness of the information provided to us by our senses and to improve our abilities to make ever finer distinctions in that information.

Introduction

What is Sensory Acuity? Why should you master sensory acuity?

SENSORY VS EVALUATIVE

What is Perception?

Non-Verbal

VERBAL

BEYOND NON-VERBAL COMMUNICATIONS

Introduction What is Rapport?

STEPS TO BUILDING RAPPORT

RAPPORT TECHNIQUES

PREFERRED REPRESENTATIONAL Systems

EYE ACCESSING CUES

How to build rapport? **Basic Practice Advance Practice**







THE ART OF QUESTIONS





FIGURING OUT PEOPLE



he Art of Questions. "The quality of your life is determined by the quality of questions you ask". Learn the Art of "Meta-Model". Meta Model is a structure of language that recovers lost or hidden information. The language that a person uses is true and complete for them, but the parts that are distorted or missing are out of their conscious awareness.

Introduction

What is a Question?
What is Needed to be Effective?
Why do We Questions?

How Do WE PROCESS INFORMATION? How to Master Questioning?

PATTERNS OF QUESTIONS

Types Of Questions

POWER QUESTIONS

Outline

iguring Out People. By seeking to understand and encompass all modes of operation one can become a more whole person and also be more able to get along with anybody at any time. We all have different aspects of behavior within us, and ideally speaking we have the different aspects integrated with each other. However, very often we specialize and emphasize one mode of behavior to the exclusion

INT

Introduction

What is Figuring Out People?
Why Would You Want to Figure Out People?

How Do We Process Information?

CHARACTERISTICS OF META-PROGRAMS

KEY META PROGRAMS

FIGURING OUT PEOPLE

Separate People from Problem Advance Practice







Perceptual Flexibility





THE FRAMING GAMES

Framing starts out with the assumption that we all

view the world, or hear the stories of the world, or

have a sense or carry a feeling about the world, and all

the issues in the world, through preconceived frames

he Framing Games. One of the most important and seminal concepts of NLP is called Framing.



erceptual Flexibility. The way we see the perception, determines world—our decisions we make and what we do. Perception is probably the most important part of our thinking. Unfortunately, most mistakes in thinking are mistakes in perception. You will learn to focus your thinking in a more comprehensive, effective, and efficient way.

Introduction

What is Perception? Why Perceptual Flexibility?

THE NLP COMMUNICATION Model

WALKING THE MILE

SET THE STAGE!

THE 5 PERCEPTUAL POSITION SCRIPT

in our world.

Introduction

What is Framing? Why Learn the Framing Games?

SEMANTIC=MEANING MAKING

FRAMING MINDSETS

Problem Solving Frames Resourcefulness Frames

FRAMING FUN

CASE STUDIES



Power Persuasion





Problem Solving WITH SCORE



ower Persuasion. Persuasion is the communication of a message to a receiver who evaluates how they think it fits under his or her own position. Then, people adjust their attitude towards or away from the message they heard. Persuasion is the communication of a message designed to influence a receiver who evaluates its personal relevance away from the message.

Introduction

Persuasion Defined

KEY SUCCESS FACTORS

LAWS OF PERSUASION

Persuasive Power Words

Can you Identify Them? Don't Over Do it!

HYPNOTIC LANGUAGE PATTERNS

10 strategies of a Master Persuader

roblem Solving With SCORE. One of the interventions signature pattern using questioning mastery is to have an even better clarity over the symptoms and gain new insights to resolve problems and challenges in life and at work. The SCORE dance will open new perspective and possibilities.

Introduction

What is a problem?

PROBLEM SOLVING MINDSETS

How can you kill ideas?

PROBLEM SOLVING STEPS

The six step approach Recognizing problems **Problem Solving Process** What you need to know

PROBLEM IDENTIFICATION

The Score Dance The Score Model Lets start Dancing







Imagineering



magineering. Walt Disney's ability to connect his innovative creativity with successful business strategy and popular appeal certainly qualifies him as a genius in the field of entertainment. In a way, Disney's chosen medium of expression, the animated film, characterizes the fundamental process of all geniuses.

Introduction

What is Imagineering?
About the legend: Walt Disney
Your pathway to Success

DISNEY IMAGINEERING STRATEGY

Understanding The 3 Roles

IMAGINEERING TECHNIQUES
Questioning Patterns

RUNNING THE PATTERN

Outline











HR In Action



Positive Mental Attitude

















A common component of managerial training programs is a section on human resources as it plays an important role to align human capital with business strategies and philosophies. Managers who focus more on the numbers and less on managing talent tend to let HR responsibilities slip.

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Outline

ositive Mental Attitude. In a study of 99 Harvard University students, those who were optimists at age 25 were significantly healthier at ages 45 and 60 than those who were pessimists. Being a positive thinker, an optimist will not only achieve success in your career, but also to lead an even more healthy and stable life.

Introduction

What is attitude? What does it Mean to Have a Positive Mental Attitude?

Understand Your Power Within

Confidence **Optimism** Whole Heart-Head-Ness

Managing Perspectives

TAKING CHARGE

RECHARGE YOURSELF





Handling Discipline



Work-Life Balance

ork-Life Balance. This Work-Life Balance training is the best benefit you can provide for

your staff. Finding work-life balance in today's

frenetically paced world is not simple task. There are

two key cancepts for effective work-life balance



andling Discipline. The main purpose of handling discipline is to encourage staff improvement whose conduct or performances are below acceptable standards. Manager can clarify the problem, gather information and listen to their explanations. The attitude and conduct of staff may be seriously affected if management fails to apply the same rules and considerations to each case.

Introduction

What does Handling Discipline mean? Why the need for dicsipline?

HANDLING DIFFERENT TYPES OF PROBLEMS

Unacceptable Performance Unacceptable Attendance Unacceptable Behavior

PROGRESSIVE DISCIPLINE

DISCIPLINE WITHOUT PUNISHMENT

TERMINATION AS LAST STEP?

Introduction

achievement and enjoyment

What is Work-life balance? Who do you think achieve work-life balance? The Wheel of Life

Accessing Success

Know what You Want Know your Values Define your Success

INCREASE YOUR VITALITY

WORK SMART

PUTTING THE JIGSAW TOGETHER



Screening Resumes



Behavioral Interviewing Skills

ehavioral Interviewing Skills. This is a relatively

behind behavioral interviewing is that the most

accurate predictor of future performance is the past

interviewing, in fact, is said to be 55 percent predictive

of future on-the-job behavior, while traditional

new mode of job interviewing. The premise



Behavioral

Screening Resumes. Screening and evaluating resumes can be time-consuming, since resumes can vary widely in formatting and content. There are certain steps you can take to make this process easier, this helping you to shortlist the candidates. Narrowing that list can be challenging, especially if there are many qualified applicants. So, learn the simple yet effective steps here.

Introduction

What does Screening Resumes mean? Why Screen?

JOB APPLICANTS

Set up your Applications
Job Applications as Evaluating Tool

YOUR SYSTEM FOR EVALUATING CANDIDATES

READ BEHIND THE LINES

The Basics Spot the Red Flags

NARROW LIST FURTHER

Outline

Introduction

What is Behavioral Interview?
Why Would You Use This Technique?
How Are Behavioral Questions Different?

performance in similar situations.

interviewing is only 10 percent predictive.

10 Reasons To Implement Behavioral Interview

BEHAVIORAL INTERVIEW IN 5 EASY STEPS

30 Examples Of Behavioral Based Questions

PUTTING THE JIGSAW TOGETHER

CASE STUDY: HALLMARK CARDS INC.









CULTURE OF EMPOWERMENT





SELECTING CANDIDATES

Choosing the right techniques will help you to recruit

the best person for the position. The selection

techniques you choose depend on the particular skills,

attributes and knowledge required for the position.

electing Candidates. Different types of positions require different kinds of selection techniques.



ulture Of Empowerment. Empowerment is the process of increasing the capacity of individuals or groups to make choices and to transform those choices into desired actions and outcomes. In essence empowerment speaks to self-determined change. Empowered people have freedom of choice and action. This enables them to take charge of their lives

Introduction

What does it mean by Empowerment?
How does empowerment change the way we work?

EMPOWERMENT VS DELEGATION Outcome not Inputs

COMMUNICATING EMPOWERMENT

Changing the language
The outcome approach
Getting it in place: The 9 simple steps

ENABLING OTHERS

CHARACTERISTICS OF AN EMPOWERED PEOPLE

Outline

INTRO What d

Introduction

What does it Mean to Select Candidates? Why be so Selective?

SELECTING YOUR CANDIDATE

GET THE FULL PICTURE

Checking for References Use your Network

Make Your Offer

WHAT'S THE BOTTOM LINE?

Conducting Background Checks









Performance Review





Managing Performance

anaging Performance.Performance management

is an activity of tracking performance against

targets and identifying opportunities for improvement -

what do you need to be able to do and how can you do

but not just looking back at past performance. The

focus of performance management is in the future -



Performance Review.It is important not only for your staff to feel, appreciated, but also for they feel they're progressing steadily in their careers.. Performance Review is essential as these reviews can be for the growth of the organization and the well-being of its staff, many managers remain uncomfortable with the entire process.

Introduction

What is Performance Review? Why Review Performance?

STEPS TO PERFORMANCE REVIEW

P.A.R.A.D.E

How to make it work

PERFORMANCE REVIEW METHODS

MBO

Job Rating

BARS

Ranking

360 Degrees

Do's And Don'ts

IMPACT OF PERFORMANCE REVIEW

Introduction

managing for results.

What is Performance Management?
The need for Performance Management

things better? Managing Performance is about

PERFORMANCE MANAGEMENT PROCESS

PDP MEETING

Planning and preparation
Performance Development Process (PDP)
Following after PDP Meeting

OUTCOMES

A Few Things To Mind





Building Competencies





Planning Training

upon which a successful training program rests.

Managers need to access the training needs and

requirements of their team as well as to plan their

lanning Training. Development and execution of

a well-conceived training plan is the cornerstone



B uilding Competencies In every job, some people perform more effectively than others. Superior performers do their jobs differently and possess different characteristics or "competencies", than average performers do. A competency is a personal characteristic (skill, knowledge, trait, motive) that drives behavior leading to outstanding performance.

Introduction

What does Building Competencies Mean? Why the need for Competency?

Types Of Competencies

Behavioral Competencies
Technical Competencies

ABC'S OF COMPETENCY MODEL

Organization Goals and Mission Performance Analysis Implementation

APPLICATION OF COMPETENCY MODEL

EMPLOYEE CLASSIFICATION

Outline

Introduction

training and growth.

What does Planning Training mean? Adult Learning Concepts

REASONS FOR TRAINING

The Competitive Edge Meeting ISO Standards Future Planning

DEVELOP YOUR TRAINING PLAN

Blueprint for Success

EFFECTIVE APPROACHES TO TRAINING

CASE STUDY

Hewlett-Packard Pacific Bell









Induction And Orintation



nduction And Orientation. Orientation is an integral part of developing your organization culture in alignment with your organization's vision, mission and purpose as well as your new staff's role. It is important that the induction process is consistent to ensure that all new staff have the same induction experience and receive the same messages.

Introduction

What is Induction and Orientation? Why The Need for Proper Induction?

THE FIRST WEEK

The First Day: Easing them in Discovering about the Company and the Job

THE SECOND WEEK

Casting your Line

THE 3 BAD APPROACHES

Osmosis
Just Tag Along

YOUR EMPLOYEE MANUAL

What to include?

Outline

















Managing Vision AND PURPOSE

anaging Vision And Purpose. Much research

has shown that organizations with sound and

inspiring missions and visions do better in the

marketplace. Sound missions and visions motivate

and guide people on how to allot their time and how

to make choices. As important as the vision, mission and strategy might be, communicating and managing



















mpetencies

Competencies In Action

Many organizations believe that competencies give clear messages to staff about the behaviors required by their business. Competencies are the state or quality of being adequately or well qualified to perform a task. A person gains competency through education, training, experience, or natural abilities.

Content











- **02** Strategic Agility
- 03 Dealing With Ambiguity
- **04** Action Oriented
- **05** Customer Focus
- **06** Managing Through Systems
- **07** Teamwork
- **08** Accountability
- **09** Assertiveness
- **10** Perseverance
- **11** Ethics And Values
- **12** Integrity And Trust

Introduction

them is even more critical.

Definition **Importance**

DEVELOPING VISION AND PURPOSE

Real Example **Build Your Own Version!** Amplify the Benefits

TOWARD A BETTER WORKPLACE

KNOW WHERE YOU STAND Check your Proficiency

CASE STUDY: THE EASTMAN KODAK STORY





Strategy Agility





DEALING WITH AMBIGUITY



trategy Agility. People who can produce good results in short terms are more then visionary strategist. Most organizations do pretty well what they do today. It's what they need to be doing tomorrow that is but it is what missing.

Introduction

What is Strategic Agility? Why do We Need Strategic Agility?

WHAT DOES IT REALLY MEAN?

Traditional Enterprise

THE 3 ENABLERS

Strategic Sensitivity [Market Movements, Competition, **Technology Advancement**] Resource Fluidity [People, Process, Technology] Collective Commitment [Stakeholders]

THE TOP TEN KILLERS

CASE STUDY: THE EASTMAN KODAK STORY

ealing With Ambiguity. According to studies, 90% of the challenges for the mid management and above are ambiguous – it's neither clear what the problem is nor what the solution is. The higher level you go, the more ambiguous things get and learn on how to deal with ambiguity.

Introduction

Definition

AMBIGUITY FROM DIFFERENT PERSPECTIVE

Ambiguity is Unavoidable **Ambiguity and Anxiety** Doorway to Possibility

DEALING WITH AMBIGUITY IN LIFE

Who can Handle Ambiguity? Where to start? 5 Steps

DEALING WITH AMBIGUITY AT WORK

AMBIGUITY AS A COMPETENCY







ACTION ORIENTED





Customer Focus



ction Oriented. One mission critical competency for today and the future is action orientation. The need for speed and agility in the marketplace means that those who hesitate will be overtaken by those who don't. Most successful senior managers count action orientation as one of their strength. The hesitation mainly comes from perfectionism, procrastination or risk avoidance.

Introduction

According to the Dictionary Who is Action Oriented Improving the Action Habits

STARTING WITH IMPERFECT ACTION

TURNING VISION INTO ACTION

TIME MANAGEMENT & ACTION PLANS

The Time Delay between Mental and Physical Creation Time Management Tip to be Action Oriented Action Plans for Action Oriented Moves! Action Plan and Backward thinking

ACTION ORIENTED AS COMPETENCY

Knowing where you Stand 10 tips to improve your Competency

ustomer Focus. In the free enterprise system, the customer is king. Those who please the clients best win. The same is true for internal clients. Those who please them the most will always win. Winners are always customer oriented and responsive. The only way your business thrives is when your workforce is totally committed to your customers delight

Introduction

What is Customer Focus? Customer Focus is not Customer Service **Understanding Customer Expectations**

WHY WHY WHY

Why do we need to have Customer Focus? How does your Future Look Like?

DEFINATION

What does it Mean as a Competency?

12 KEY STEPS

Your Customer Chart

IMPACT ON BUSINESS







$oldsymbol{M}$ anaging $oldsymbol{T}$ hrough $oldsymbol{S}$ ystems





TEAMWORK

anaging Through Systems. As you progress in Imanagement, your people and operations may not be in the same locale. The key to being a good systems-based manager is to have the qualities you bring to managing people and work remains the same even if when you are not physically there.

Introduction

What does it Mean? Why Remote Management? **Defining Your System**

WHO IS A REMOTE MANAGER?

Where Do You Stand? **Acquire New Skills** Accessibility **Delegation and Empowerment**

WHO IS THE REMOTE WORKER?

COMMUNICATE EFFECTIVELY

LINE UP YOUR RESOURCES

Measure by Results

eamwork. Teamwork is essential for competing in today's global arena, where individual perfection is not as desirable as a high level of performance. Not all groups collective organizations are teams, but all teams are groups. A group qualifies as a team only if its members focus on helping one another to accomplish organizational objectives.

Introduction

What is Teamwork? What is the Importance of Teamwork?

Understanding Teams

Types of Teams The 4 Different Types of Performers

CHARACTERISTICS OF EFFECTIVE TEAMS

8 Characteristics of Effective Teams

How To BE A TEAM PLAYER?

Importance of a Good Team Plater 6 Action Steps to become a Team Player

IMPROVING TEAMWORK

4 Steps to Encourage Cohesive Teamwork

Accountability





Assertiveness



ccountability. Management Accountability is the expectation that managers are responsible for the quality and timeliness of program performance, increasing productivity, controlling costs and mitigating adverse aspects of organization operations, and assuring that operations are managed with integrity and in compliance with applicable law.

Introduction

Holding People Accountable Accountability: A Case History Impact of Accountability in Business

DEFINITIONS

Competency Definition Accountability vs. Responsibility Chains of Accountability

WORKPLACE ACCOUNTABILITY

WHAT BOTHER TO CHANGE?

Changing Changing Changing
One of the Secrets to Success

Personal Accountability

Who is to be blamed?

Outline

Assertiveness. To be assertive means being confident and direct when dealing with others. Assertiveness is about upholding one's own integrity and dignity whilst at the same time encouraging and recognizing this behavior in others. Managers need to be assertive in order to be effective at work and in life.

Introduction

Assertiveness Quiz
Definition
Why Be Assertive?

COMMUNICATE STYLE

Where Do You Stand? The 5 Basic Rights

Assertive Behavior

The 4 Characteristics

BE ASSERTIVE!

Practice Assertiveness

Your 10 RIGHTS

Your Journal

Perseverance





ETHICS AND VALUES



erseverance. The need for perseverance comes about because you are trying to get done is being resisted, or your customers and audience aren't ready to do what you need, or you weren't effective in your first try. Sticking to the course, especially in the face of pushback, is what perseverance is all about. Perseverance is also about using a variety of ways to get things done.

Introduction

Learn Not To Give Up

DEFINITION

Persistence Vs. Flexibility A Lesson From History

THE ICONS OF PERSEVERANCE

Thomas Edison
The Apple Tree
Keys to Wise Perseverance

Perseverance As Competency

11 Ways To Raise Your Perseverance

Outline

thics and values. Ethics and values are the underlying principles that guide what we say or do. We all have a set of values and ethics but most of the times we haven't thought out them. We are on 'auto pilot' from childhood and our accumulated experiences. All organizations have a set of reasonable consistent values and ethics that they adopt and operate under.

Introduction

ETHICS AND VALUES DEFINITION

What are Ethics and Values? Models of Ethics and Values

FLEXIBILITY

Moving Out of Your Comfort Zone Adding Variety to your Routine

HARMONY OF 3 AGENTS

HARMONY OF 3 REALMS

3 KEY STEPS

Clarify your Values Renew your Values Stay Tuned and Renovated







INTEGRITY AND TRUST



ntegrity and Trust. Integrity and Trust are on almost every profile. It is a basic threshold requirement to be a part of a team. Without it, nothing else matters. Many of us simply haven't thought through the impact of our actions and decisions. It may be purely simple ignorance and moral compass that steers us for success in the future.

Introduction

What is Integrity and Trust?
The Power of Integrity in Trust.

INTEGRITY AND TRUST IN BUSINESS

INTEGRITY AND TRUST IN THE WORKPLACE

BUILDING AN ENVIRONMENT OF TRUST

Trust Building Behaviors Trust myths

WHAT INJURES TRUST?

4 Challenges Facing Organizations Sidestepping obstacles Outline











Sales In Action



Sales Mindset

















ales Mindset. Every sales professional should have a sales mindset. Without the right sales mindset, a sales professional will be ineffective even if he is equipped with a good or an exhaustive sales training. So, begin to inculcate the right mindset to set off to a great start in the most amazing career choice.

Outlin

Introduction

The meaning of Sales Mindset The importance of Sales Mindset

THE RIGHT SALES MINDSET

6 Right States of Mind Sales Ethics – When is it okay to lie?

TRADITIONAL VS. New Sales **MINDSET**

DEVELOP SALES MINDSETS

The CEO Mindset The Competitive Mindset The Negotiating Mindset

How To Obtain The Right SALES MINDSET

Sales In Action

Most sales professionals "wing it," hunting for the sale and then playing sales meetings strictly by feel; they're reacting to what they find, selling by chance. Everyone wants to succeed at sales. Sales in Action is suitable for each and every sales professionals to hone their skills and save them of years of frustrations.

Content



- **01** Sales Mindset
- **02** Generating Leads
- 03 Cold Calling
- 04 Power Intro
- **05** Telemarketing
- 06 Email Selling
- **07** Probing Skills
- **08** Handling Objections
- 09 Relationship Selling

11 Nurturing After Sales

- **10** Networking Skills
- **12** Sales Closing Techniques







GENERATING LEADS





COLD CALLING

approaching prospective customers or clients,

old Calling. Cold calling is the process of

typically via telephone, who is not expecting such an

interaction. The word "cold" is sometimes thought of

as being used because the person receiving the call is

not expecting a call or has not specifically asked to be

enerating Leads. Lead generation is a marketing **I** term that refers to the creation or generation of prospective consumer interest or inquiry into a products or services of a business. Often lead generation is associated with marketing activity targeted at generating sales opportunities for an organization's sales force.

Introduction

What is Generating Lead? Why Generate Leads? Types of Leads

LEADS QUALIFICATIONS

What is your Focus?

PLAN! PLAN! PLAN!

Generating Leads Lead Generation Systems

LEAD GENERATION STRATEGY

LEAD GENERATION MANAGEMENT **Copywriting Tips**

Introduction

What does Cold Calling mean? Why Cold Selling?

Do IT RIGHT!

contacted by a sales person.

How to Cold Call Properly?

COLD CALLING STEPS

WRITING YOUR COLD CALLING SCRIPT

9 TIPS TO BETTER COLD CALLING





Power Intro





TELEMARKETING



ower Intro. Learn how to make a Powerful Impact and first impression when meeting your potential clients for the first time. Designing your introduction sales pitch to capture the imagination of your clients is the one of the most essential skills for any sales professionals.

Introduction

What does Power Intro mean? Why do we need to Power Intro?

Delivering Your Power Intro

Before Delivering During the Presentation

8 C'S OF POWER INTRO

Preparing Your Power Intro

WHAT NOT TO DO

elemarketing. A strong telemarketing and/or telesales team is an asset to every organization. Most organizations can include simple telemarketing strategy to further enhance their marketing and sales performance. Here are the basic tips and techniques to start you off.

Introduction

What is Telemarketing? The categories: B2B and B2C.

ADVANTAGES OF TELEMARKETING

What Sets Telemarketing Apart from Other Marketing Methods? What are its Unique Functions?

EFFECTIVE TELEMARKETING

Achieve Best Results.

Covers the Most Important Aspects to make your Telemarketing Campaign a Success.

THE BASICS

WRITING SCRIPT







EMAIL SELLING





Probing Skills



mail Selling. The majority of international trade communications these days, including selling and marketing, is facilitated through email. It is a highly-focused medium that gets your message straight to the target. Being able to utilize email effectively is key to successful selling today.

Introduction

What is Email Selling?
What makes Email Selling Different?

9 Ways To Effective Electronic Selling

5 Rules To Look Out For

ANATOMY OF EFFECTIVE EMAIL

MAKE YOUR READERS READ Handy Checklist

Outline

professional is to solve your clients' needs, something which can't be done with a generic pitch. When you are connected to a prospect, you already know your product, but you don't know that person's needs. The key to selling is to remember to spend your time on a sales call gently probing to learn about these needs.

INTRODUCTION Why Probe?

How To Probe

Types Of Probe

PROBING TECHNIQUES

OVERCOMING OBSTACLES



Handling Objections





Relationship Selling

relationships. The problem with one-off selling in a

situation where you want the customer to come back

again is that if they are at all unhappy then will go

elsewhere next time. Worse still, they may warn their

elationship Selling. Relationship selling is based on win-win methods that create sustainable



andling Objections. An objection is an explicit expression, by a customer, that a barrier exists between the current situation and what she needs to engage your services. In other words, it is a clear signal that you have more work to do in the selling process. Overcome the objections and make advances towards gaining commitment from your prospects are essential in concluding a deal.

Introduction

What are Objections?

RIGHT ATTITUDE

What does it take?

Types Of Objections

HANDLING OBJECTION TECHNIQUES

OBJECTIONS STRATEGIES

Outline

friends not to buy from you either.

Introduction

What is relationship selling?

WHAT INFLUENCES PEOPLE IN FORMING RELATIONSHIPS?

Similarity
Complementarily
Reciprocity
Competence

Ways To Form Relationships

Listen to the emotional cues

CREATING HIGH-VALUE RELATIONSHIP

TEN TIPS FOR RELATIONSHIP SELLING







NETWORKING SKILLS





Nurturing After Sales



etworking Skills. To some, networking simply means meeting or calling someone new for what might be a one-off discussion or event. However, networking has a much wider definition. In fact, it can be a major social and life skills which are used in both organizational and a personal settings.

Introduction

What is Networking? Why do we Network?

Ways To Network

5 Traits Of Master Networkers

BUILDING MUTUALLY BENEFICIAL NETWORKS

MISSTEPS TO NETWORKING

Outline

urturing After Sales. People tend to do business with those they like and trust. Have you ever walked away from a transaction because you did not trust the salesperson to deliver what was being promised? And conversely, haven't you found yourself going back again and again to do business with helpful and honest sales people?

Introduction

What is the 'Wow' Factor?

NATURE & PURPOSE

SERVICE QUALITY STRATEGY

Moments of Truths Build Trust Value Add

THE REWARDS

SERVICE ATTITUDE

10 elements of after sales service



Sales Closing Techniques



ales Closing Techniques. Research has found that nine out of ten sales professional reach the end of their sales process before 80% of their customers are ready to buy. Discover the powerful selling techniques, sales closing tips and secrets which are used by the top sales professionals.

Introduction

Who are your Sales Mentor?

SALES CLOSING MINDSET

CLOSING TECHNIQUES

BUTTONING UP

INTEGRATION

Outline

miniworkshopseries